

To:

Central, South & West Area Committee - Tuesday 8th September
North East Area Committee - Tuesday 15th September
East Area Parliament - Wednesday 16th September
North Area Committee - Thursday 1st October
South East Area Committee - Monday 5th October
Cowley Area Committee - Wednesday 7th October
Partnership and Communities Scrutiny Committee – 6th October 2009
City Executive Board – 14th October 2009
Council - 2nd November 2009

Item No: 6

Report of: Head of City Development and Head of Community Housing and Development

Title of Report: A Regeneration Framework for Oxford to 2026

Summary and Recommendations

Purpose of report: The report sets out the City Council's strategic approach to regeneration in Oxford in partnership with key organisations. It explains the public consultation undertaken on the development of the document.

Key decision – No

Executive lead member: Councillor Antonia Bance

Report Approved by:

Executive Director, City Regeneration: Mel Barrett

Finance: Anna Hedges

Legal: Jeremy Thomas

Head of Environmental Development: John Copley

Head of Human Resources: Simon Howick

Spatial & Economic Development Manager: Mark Jaggard

Policy Framework: All the policy objectives of the Oxford City Council Corporate Plan. The Regeneration Framework if adopted by full Council will form part of the policy framework of the City Council.

Recommendation(s):

The Area Committees and the Partnership and Communities Scrutiny Committee are recommended to:

- (1) support the Regeneration Framework for Oxford to 2026;**
- (2) note the comments received in response to consultation and the changes made to the document as a result; and**
- (3) submit any further comments to the City Executive Board;**

The City Executive Board is recommended to RECOMMEND Council to adopt the Regeneration Framework for Oxford to 2026 taking into account the comments of Area Committees and Scrutiny Committee.

Full Council is RECOMMENDED to adopt the Regeneration Framework for Oxford to 2026 taking into account any recommendation of the City Executive Board.

Introduction

1. Working with Oxford Strategic Partnership, the City Council has prepared an evidence based Regeneration Framework for Oxford to 2026, consistent with the approach in the Government's National Framework for Regeneration consultation document. The Regeneration Framework identifies the regeneration challenges facing Oxford City and provides a framework that enables Oxford City Council to lead and work with local and regional partners to act on these challenges and work towards developing a world class city for everyone. The Framework includes an Action Plan of initiatives to deliver improvements across the city, and targeted at areas of deprivation, with the help of partner organisations in order to reverse the economic, social and physical decline. However, the Action Plan does not include all initiatives that contribute towards regeneration such as specific projects carried out through area committees.
2. The framework takes a long-term view in order to align with the City's Core Strategy which will set out the approach to spatial development in Oxford to 2026. All partner organisations recognise the difficulties the current economic downturn presents and this highlights the importance of collaborative working and sharing resources to take advantage of opportunities from an upturn in economic conditions. A summary of the framework is attached – **Appendix 1**.

Audit Commission Assessment

3. In February 2009, the Audit Commission undertook an inspection of regeneration services in Oxford. The Audit Commission published its report in May 2009 assessing Oxford City Council as providing a 'good' two-star service that has promising prospects for improvement.

4. This positive outcome has resulted from evidence that the City Council works well with partner organisations, delivering real improvements to the quality of life for residents in Oxford's most deprived and vulnerable communities. The City Council is also working to ensure future prosperity by encouraging new employment and training opportunities across the city.
5. Work on developing the framework document started prior to the Audit Commission inspection. One of the key recommendations of the Audit Commission report is to:

'Consolidate the work on the Regeneration Framework to develop a strategic approach to regeneration which shows how the Council and its partners will:

 - manage their regeneration performance using clear and relevant outcome measures;
 - ensure a clear approach to value for money;
 - work together effectively through area management and the area committees to deliver services within neighbourhoods which meet neighbourhood priorities and the Council's strategic regeneration objectives;
 - bid for external resources; and
 - stimulate private sector involvement in regeneration'.
6. The Audit Commission expect the benefits of the recommendation to be:
 - 'a more structured approach to regeneration and improved co-ordination of partnership activity to maximise impacts in priority neighbourhoods; and
 - a more sustainable partnership-wide approach, supporting the continued focus needed at a time of economic downturn'.
7. The Audit Commission considered the implementation of the recommendation would have high impact and low costs and should be implemented by December 2009.

Consultation on the Framework

8. In liaison with the City Council's consultation Officer, a programme of consultation has been undertaken over the last few months including:
 - involvement of a few key partner organisations in the initial drafting of the document;
 - written consultation with key partner organisations when the draft document had been prepared including members of the Oxford Strategic Partnership;
 - discussion and input from the Partnerships and Communities Scrutiny Committee;

- a series of workshops or presentations utilising existing planned meetings with partner groups with public realm interests, voluntary and community sector groups, community safety partnership, West End partnership, housing and business interests;
- a summary of the Regeneration Framework, the full document and on-line comment form on the website;
- neighbourhood and amenity/interest group consultation including a Forum meeting;
- sending a summary note of the Regeneration Framework and web link to the full document to all councillors plus consultation on the development of the document involving key members.

9. **Appendix 2** sets out the partner organisations consulted on the document and lists the organisations that attended the workshops/presentations.

Assessment of the outcome of consultation

10. 38 responses have been received from organisations/groups/individuals. **Appendix 3** lists the organisations that have responded to the consultation, sets out a summary of the comments made and a response to the views expressed indicating recommended changes to the Regeneration Framework where appropriate. **Appendix 4** is a summary note of a Forum meeting attended by neighbourhood and amenity/interest groups. The County Council were consulted on 3rd April 2009 but their initial comments were received on 25th August with further detailed comments to follow. A table summarising the comments and recommending any appropriate changes will be reported to the City Executive Board.

- The majority of the comments were very positive and supportive as illustrated by the following extracts:
Homes & Communities Agency *'document provides a good framework for the Council to work with partners'*
Learning & Skills Council *'a robust document that clearly summarised the importance of regeneration to Oxford'*
Oxfordshire Primary Care Trust *'very happy with the input we have had so far'*
Oxford Brookes University *'The Regeneration Framework is a very helpful contribution to ensuring the future prosperity and wellbeing of communities in Oxford'*.
- Several interest groups said they would be interested in being involved in the development of the Regeneration Framework and offered to help and support the Action Plan initiatives.
- Some groups expressed concern that their area had not been identified as a target area of deprivation but their areas suffered economic, social and physical hardship. However the Regeneration Framework identifies the key regeneration areas as being parts of Blackbird Leys and Greater Leys (Super Output Areas 20, 68 & 69), Rose Hill (Super

Output Areas 76 & 77), Barton/Northway (Super Output Areas 13, 14 & 38) and parts of Littlemore (Super Output Areas 52 & 53) because of the evidence of the level of deprivation in these locations, but the majority of the evidence base applies to all areas of deprivation (See note 1 below). Targeting specific geographical areas in the 'Place and Infrastructure' section of the Action Plan is balanced with the 'People' and 'Economy' themed sections that apply citywide and identify actions to address deprivation issues throughout Oxford. Projects in specific areas such as the West End and Northern Gateway will benefit all of Oxford with the employment opportunities they will generate. It is intended to annually revise the Action Plan and as one of the main aims of the document is to support bids for funding, this provides the opportunity for all organisations to promote regeneration projects in their areas.

11. Relatively minor changes to the Regeneration Framework document are recommended as a result of the comments received. These are shown as track changes in the main Regeneration Framework document - **Appendix 5**. These are:

- small amendments to add clarity to the text;
- updated statistical evidence;
- additional wording on the cultural and creative sector;
- additional organisations added to the Action Plan;
- additional actions added to the Action Plan on supporting growth in the cultural and creative sector, support for the promotion of car sharing schemes and support for the take up of allotments.

In addition, the introduction section has been revised, the section on 'What is Regeneration' has been updated to reflect the Communities and Local Government guidance published in May 2009 and the deletion of the next steps section.

The next stages

12. Once adopted, the Regeneration Framework will remain an evolving document with the supporting Action Plan updated on an annual basis to reflect the progress of projects and the development of new initiatives. It is envisaged that the Regeneration Framework will be refreshed every three years to ensure its evidence base remains up to date.

Level of risk

13. A risk assessment has been undertaken and the risk register is attached (**Appendix 6**). All risks have been mitigated to an acceptable level.

Climate change / environmental impact

14. An over-arching driver in the Regeneration Framework is to ensure that housing is located close to employment and that people are connected to jobs. This is an inherently sustainable proposition. Many of the initiatives listed in the Action Plan include regeneration projects to improve the

physical environment and consideration of climate change issues will form part of the development of specific projects arising from the Action Plan.

Equalities impact

15. Implementing the Action Plan targeted at addressing issues of physical, social and economic deprivation will help to tackle inequalities and support local communities. Individual major projects will be subject to project level Equality Impact Assessments.

Financial implications

16. There are no financial implications to the document in itself. The implementation of the Action Plan should secure financial benefits for regeneration projects by assisting in bids for resources, prioritising and aligning projects across service areas and organisations thereby achieving greater impact and value for money.

Legal Implications.

17. There are no legal implications.

Recommendation

18. The Area Committees and the Partnership and Communities Scrutiny Committee are recommended to:
 - (1) support the Regeneration Framework for Oxford to 2026;
 - (2) note the comments received in response to consultation and the changes made to the document as a result; and
 - (3) submit any further comments to the City Executive Board;
19. The City Executive Board is recommended to RECOMMEND Council to adopt the Regeneration Framework for Oxford to 2026 taking into account the comments of Area Committees and Scrutiny Committee.
20. Full Council is RECOMMENDED to adopt the Regeneration Framework for Oxford to 2026 taking into account any recommendation of the City Executive Board.

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**List of background papers: none
Version number:1**

Note 1 – Super Output Areas are small geographical areas that contain an average population of 1500. Super Output Areas sit within electoral wards and are named using the ward name and the last two digits of the Super Output Area code.

Summary Regeneration Framework For Oxford to 2026

This document gives you an insight into the Regeneration Framework; what it is, the key challenges facing Oxford and the benefits that the framework can bring.

What is Regeneration?

Regeneration refers to actions that reverse economic, social and physical decline. Whilst Oxford is renowned for history and academic excellence, some areas of the city face a number of challenges that the Regeneration Framework aims to address.

What challenges face Oxford?

- The office for National Statistics estimates that the population will grow from 134,000 in 2001 to 169,000 in 2016, yet current housing growth projection only allows for a population of 149,000 in 2016.
- House prices ten times higher than average earnings are a barrier to social progress and leads to difficulties in recruitment, inward commuting and congestion.
- Citizens in the most deprived parts of the city are expected to live 10 years less than those in wealthier parts of the city.
- In our key areas of deprivation low skills result in lower incomes, poor health and child poverty.
- Educational attainment of young people at GCSE's in the city is 15% behind the national average and even further behind the regional average.
- Child poverty is a key concern – eight areas feature among the 10% worst affected areas in England.
- Crime and the fear of crime has a greater impact in some areas – people living in the Cowley and South East Area Committee areas feel least safe walking alone after dark in their local area.

What are the regeneration priorities for Oxford?

There is a need to extend opportunity and raise aspirations in some communities. Successful regeneration can help to tackle disparities by transforming deprived areas and improving the lives of those – often the poorest in society – living in and around them.

The three key themes are:-

Places and Infrastructure	Population - growth trend vs city capacity Housing - affordability and shortage Connecting people to employment opportunities
Economy	Key sectors, inward investment and business retention. Business start-up and survival rates Visitor economy - value and capacity
People	Mis-match between labour demand and labour supply Economic activity rates Wages Areas of deprivation (Rose Hill, Blackbird Leys, Greater Leys, Barton and Littlemore – note 1): worklessness; health inequalities; low skill levels; educational attainment; low entrepreneurial activity; crime and fear of crime;

The Next Steps

The Regeneration Framework includes a draft action plan. The actions will be developed and undertaken by a range of organisations.

We are distributing the Regeneration Framework as widely as possible. We will be holding a number of events to engage with groups in Oxford to help in setting the priorities and working on the actions.

What will be the benefits for Oxford?

We are working to reverse the decline, transform deprived areas, extend opportunity and raise aspirations across the whole of the city.

The Regeneration Framework will help the accessing of funds and resources from both the private and public sectors.

Note 1: areas of deprivation within the Super Output Areas of Blackbird Leys and Greater Leys (Super Output Areas 20, 68 & 69), Rose Hill (Super Output Areas 76 & 77), Barton (Super Output Areas 13 & 14) and parts of Littlemore (Super Output Areas 52 & 53)

REGENERATION FRAMEWORK - LIST OF CONSULTEES

Consultation groups involved in drafting the Regeneration Framework

Oxford Strategic Partnership
Oxfordshire County Council
Partnership and Communities Scrutiny Committee
Oxford Primary Care Trust
Thames Valley Police

Direct consultation with key partner organisations – April 2009

Government Office for the South East
Homes and Communities Agency
Jobcentre Plus
Learning and Skills Council
Oxford Brookes University
Oxford University
Oxfordshire County Council
Oxfordshire Economic Partnership
Primary Care Trust
South East England Development Agency
Thames Valley Police

Workshops or presentations utilising existing planned meetings with partner groups – March – June 2009

(1) Public Realm Seminar – Oxford Strategic Partnership

Artpoint Trust
Black and Minority Ethnic Community Champions
Leader/Staff Oxford City Council
Modern Art Oxford City Council
Nightingale Studios
Oriel College
Oxford and Cherwell Valley College
Oxford Bus Company
Oxford Civic Society
Oxford Contemporary Music
Oxford Crime and Disorder Reduction Partnership
Oxford Inspires
Oxford Preservation Trust
Oxfordshire Community and Voluntary Action
Oxfordshire County Council Member/Staff
Oxfordshire Primary Care Trust
Oxfordshire Racial Equality Council
Stagecoach Bus Company
The Old Bank

University of Oxford
Westgate Centre Management

(2) Voluntary and community sector

ACE Centre Advisory Trust
Agnes Smith Advice Centre
Ark T Centre
Banbury & District Racial Equality Council
BK Luwo
BME Oxfordshire Community Champions
Bullington Community Association
Community Champions/One World Therapies
Community Development Network
Donnington Doorstep
East Oxford Archaeology and History Project – Dept. for Continuing Education
East Oxford Community Association
Girlguiding Oxfordshire
Headington and District Allotment Association
Iffley Community Shop
Life Education Centres Thames Valley
Multi-Community Research Initiative (MCRI)
Nepalese Community Oxfordshire
One Foot Forward
Oxford Citizens Advice Bureau
Oxford Community Forum
Oxford Friend, Lesbian and Gay Helpline
Oxford Playhouse
Oxford Racial Equality Council
Oxford Sexual Abuse and Rape Crisis Centre (OSARCC)
Oxfordshire Crossroads
Oxfordshire Family Mediation
Oxfordshire Mind
Oxfordshire Partnership
Oxfordshire Racial Equality Council
Pakistan Association
Peers Early Education Partnership
Planning Aid South
Redbridge Traveller Women's Group
Refugee Resource
Roshni Asian Women's Association
Said Business School
Student Volunteering – Oxford Brookes
Stonham (Home Group Ltd)
Sudanese in Oxford
The Porch Steppin' Stone Centre
The Sudanese Family in Oxfordshire
Uni Network
University of Oxford
V Involved Team (OCVYS)

Word Fountain Christian Ministries

(3) Community Safety Partnership

BMW Group
Catalyst Housing Group
Crown Prosecution Service
Drug and Alcohol Action Team
Oxford City Council staff
Oxfordshire Fire and Rescue Service
Oxfordshire Primary Care Trust
Thames Valley Police
Youth Offending Service

(4) Housing Developers' Forum

A2Dominion
Barton Willmore
Berkeley Homes
Board Member City Development/Staff Oxford City Council
Bromford Group
Green Square Group
Home Builders Federation
Homegroup
Jephson Housing Group
Landspeed Affordable Housing
Rectory Homes
Savills
Swift Cornerstone Construction Services
Thomas Homes Ltd

(5) West End Partnership

Christchurch College
English Heritage
English Partnership
Environment Agency
Housing Corporation
John Lewis
Liberty International
Members/Staff Oxfordshire County Council
Network Rail
Nuffield College
Oxford and Cherwell Valley College
Oxford Preservation Trust
Oxford University
South East England Development Agency

(6) Business Breakfast

Abingdon and Witney College
Amey Construction
B4 Magazine/In Oxford Magazine
Beard
Blake Laphorn
Boswells
Broad Street Business Association
Business Link
CBI West Midlands and Oxfordshire
Charles Russell LLP
Creation Theatre Company
D'Overbroeck's College
Darbys Solicitors
Harley Davidson
Jennings of Garsington
Jobcentre Plus
Oxford and Cherwell Valley College
Oxford Brookes University
Oxford Bus Company
Oxford City Council Members/Staff
Oxford Inspires
Oxford University
Oxfordshire Chamber of Commerce
Oxfordshire County Council Members/Staff
Oxfordshire Economic Partnership
Oxfordshire Town Chambers Network
Rescue Oxford
Riverbank IT Management
Savills
SEEDA
Sharp
Stagecoach
Swift Cornerstone
Templars' Square Management Company
Unipart Group
Wellers Accountants

**Neighbourhood and amenity/interest group consultation by letter
June/July 2009 including Forum meeting**

Acorn (MIND)
African Caribbean Community Action Network
Anglo-Asian Association
Barton Community Association
Barton Community Development Project
Blackbird Leys Youth and Community Association
Bullington Community Association
Chinese Community Association and Advice Centre
Churchill Tenants and Residents' Association
Co-ordinating Committee of Headington Residents' Association
Cutteslowe and District Community Association
Deaf and Hard of Hearing Centre
Donnington Community Association
Donnington Tenants' and Residents' Association
East Oxford Community Association
East Oxford Youth Centre
Florence Park Community Association
Foresters Tower Tenants' and Residents' Association Friends of Alexandra
Road Recreation Ground
Friends of Aristotle Lane Recreation Ground
Friends of Cutteslowe Park
Friends of Old Headington
Friends of Quarry
Fusion
HART Tenants' and Residents' Association
Headington Committee for Development Action
Indian Union
Jericho St. Barnabas Community Association
Jordan Hill Residents' Association
Lydia Close Tenants' and Residents' Association
Mortimer Hall
New Headington Residents' Association
North Oxford Community Association
North Oxford Estates Tenants' and Residents' Association
Northway Community Association
Northway Tenants' and Residents' Association
Oxfordshire Community and Voluntary Action
Oxford Allotment Federation
Oxford Asian Cultural Association
Oxford Association for the Blind
Oxford Bangaldeshi Association
Oxford City Council
Oxford Civic Society
Oxford Malayalee Club
Oxfordshire Rural Community Council
Regal Community Association

Risinghurst Community Association
Rose Hill Community Association
Rose Hill Youth Centre
Salters Close/Whitehouse Road Tenants' and Residents' Association
South Bridge Road and Trill Mill Tenants' and Residents' Association
South Oxford Community Association
South Oxford Flood Alliance Group
St Ebbes Tenants' and Residents' Association
St. Ebbes New Development Residents' Association
St. Ebbes Tenants' and Residents' Association
St. Lukes Church
St. Margaret's Institute
Templars Square Tenants' and Residents' Association
Transport for All
Waterside Residents' Association
West End Community Group
West Oxford Community Association
West Oxford Matters
Wolvercote Commoners
Wolvercote Village Hall
Wolvercote Young People's Centre
Wood Farm Community Association
Ark-T Centre
Co-ordinating Committee of Headington Residents' Association
Highfield Residents
Old Marston Parish Council
Risinghurst and Sandhill Parish Council
Littlemore Parish Council
Blackbird Leys Parish Council

Other consultation

Oxford Sports Partnership
Young Enterprise

Member Involvement

April 2009 – Consultation with key Members
Area Committee Chairs meeting - April and July 2009
Communities and Partnership Scrutiny Committee - October 2008, January and April 2009
All Members of Council informed of summary note and neighbourhood consultation – June 2009
Area Committee Consultation – September 2009
Scrutiny Committee, City Executive Board and Council – October and November 2009

Table of comments received in response to consultation on the Regeneration Framework for Oxford to 2026

Name/ organisation making comment	Page/para of document comment refers to	Summary of comment	Suggested change to document in response to comment (if needed)
Oxford Voluntary Sector Forum			
Tayo Owodunni Network Coordinator (Thames Valley), Uni (Empowering BME Communities)		Interested in being involved in the development of the Framework. Could help with consultation process.	There could be a standard response to the majority of Vol Sector Forum comments along the lines of: Will be invited to be involved in development of future actions as set out in the Action Plan as one of the key community groups under the 'lead partner & partners' column. No change to the Framework.
Jamila Azad Roshni Asian Womens' Organisation		<p>Concerns about East Oxford not being included as a target area as it has high numbers of unemployment, social housing, mental health, drugs, community safety and domestic violence and was not mentioned in the presentation.</p> <p>Would like to get involved and give views and input.</p> <p>Asian Womens' organisations should be involved because they are the most disadvantaged group because of language and cultural barriers.</p> <p>Was previously involved in SRB schemes where the most disadvantaged groups did not get money, e.g. Asian women.</p>	<p>Whilst the 'Place' section of the Action Plan targets the key areas for regeneration initiatives for the most deprived areas based on evidence, the remainder of the Framework does not exclude deprivation issues throughout the city and is the reason the remainder of the Action plan section is related to themes rather than geographical areas. It is recognised that the Framework will be an evolving document and paragraph 1.6 of the Framework refers to the development projects in other areas including East Oxford as the opportunity arises.</p> <p>Will be invited to be involved in development of future actions as set out in the Action Plan as one of the key community groups under the 'lead partner & partners' column.</p> <p>No change to the Framework.</p>

Name/ organisation making comment	Page/para of document comment refers to	Summary of comment	Suggested change to document in response to comment (if needed)
		Rose Hill, Littlemore Sure Start had some budgets for the Asian Community and employed a women Asian Outreach worker for Pakistani and Bangladesh community.	
Nazar Eltahir Sudanese in Oxford		Is interested in being involved. The organisation can help with further consultation. Should also contact the Somali Forum in Oxfordshire	Will be invited to be involved in development of future actions as set out in the Action Plan as one of the key community groups under the 'lead partner & partners' column. No change to the Framework. Will contact the Somali Forum as projects arise
Lesley Dowing Planning Aid South		<p>Planning Aid is very happy to support the Framework. Planning Aid is aimed at helping people influence what happens in their locality. Good plans should be locally distinctive and should consider available evidence and address community issues. Planners cannot work in isolation and developing partnership is a crucial part of the exercise.</p> <p>Planning aid can help by providing free advice to eligible individuals and groups on town and country planning matters who cannot afford professional help. We have a small team of paid staff and a network of volunteers (who are qualified planning practitioners). As such we can help with consultations and the delivery of the Regeneration Framework. We have worked with community groups, residents groups, young people, gipsies and travellers.</p>	<p>Amend Framework – add Planning Aid South to the 'lead partner & partners' column of the Action Plan – Place – community participation, morale and confidence – action planning for regeneration in target localities.</p> <p>Planning Aid South could also be involved in the West End, Northern Gateway and identifying housing sites listed in the Infrastructure section of the Action Plan.</p>
Jez Newall Community Building Project Manager Transforming Adult Social Care Social and Community Services		Interested in being involved in the future.	Will involve in project development as appropriate. No change to the Framework

Name/ organisation making comment	Page/para of document comment refers to	Summary of comment	Suggested change to document in response to comment (if needed)
Romy Briant Homestart (Blackbird Leys) and Voluntary and Community Sector rep to the Oxfordshire Partnership		<p>Yes, have identified the right issues for Oxford and the reduction of inequalities benefits all communities in Oxford, not just a few.</p> <p>Is interested in being involved.</p> <p>Can help through 1) enabling local people to become aware of the need for their input and opportunity to contribute to the developments of their community and 2) Outreach and befriending for isolated families through Sure Start.</p> <p>Re breaking the cycle of deprivation – families need early support for healthy relationships and developing young children need emotional support. Potential for mentoring for children, young people and adults. Also link into themed partnership working.</p>	<p>Will be invited to be involved in development of future actions as set out in the Action Plan as one of the key community groups under the ‘lead partner & partners’ column.</p> <p>No change to the Framework</p>
Chris Keppie Vinvolved Team, Oxfordshire Children and Voluntary Youth Services		<p>Sounds like the right issues have been identified. Sounds like of fundamental value –good luck. Is interested in being further involved.</p> <p>Can help with 16-25 year olds, inspiring, brokering individuals to volunteer with voluntary sector orgs, also facilitating set of up-led action teams in their communities.</p> <p>Re consultation input from local communities can help with 1. getting views of our young people volunteers that we have on our database; and 2. setting up teams of young people in their neighbourhoods to research, consult with their family and friends and neighbours in a way that would be much more embedded /successful than council workers.</p> <p>Please get in touch if you would like to involve the Oxfordshire V Team specifically as we can help tap into young people’s groups/energy.</p>	<p>Will be invited to be involved in development of future actions as set out in the Action Plan as one of the key community groups under the ‘lead partner & partners’ column.</p> <p>No change to the Framework</p>
James Grote	3.2.5 Deprived	Defining the areas of deprivation as Rose Hill, Blackbird	Whilst the ‘Place’ section of the Action Plan

Name/ organisation making comment	Page/para of document comment refers to	Summary of comment	Suggested change to document in response to comment (if needed)
Ark T Centre	areas – emboldened ref to The Indices of Deprivation	<p>Leys, Greater Leys, Barton and Littlemore - is too narrow and specific. It needs to recognise the impact that these communities have on other neighbouring areas. Rose Hill, Barton and Littlemore are closely identified and linked with Cowley and use its services. The Ark T Centre is a community arts project based in Cowley. The Ark T Centre works with many deprived groups who come from these communities, including a music project working with young people which draws 40% of its users from these areas and a community café, dance and art projects which attract people particularly from Blackbird Leys, Greater Leys, Rose Hill and Littlemore, as well as from the immediate area. On a community-wide scale, many of the people using Templars' Square Shopping Centre come from Blackbird Leys, Greater Leys, Rose Hill and Littlemore.</p> <p>Money needs to be made available to projects such as the Ark T Centre which meets the needs of people from these areas. Previous local and national government targeted area-spending has not recognised this. The Ark T Centre has struggled for targeted funding because Cowley has not been one of the targeted areas, even though as a community it is used and services people from these areas, and the Ark T Centre has worked with many people from the targeted communities. Admittedly some funding has been available if we could identify people as coming from these areas – but this has been limited. We need to avoid the trap of funding by post-code.</p> <p>My comment though is about much more than funding – it's about the need not to be too ghetto-ised in defining a Regeneration Framework. The communities around the city</p>	<p>targets the key areas for regeneration initiatives for the most deprived areas based on evidence, the remainder of the Framework does not exclude deprivation issues throughout the city and is the reason the remainder of the Action plan section is related to themes rather than geographical areas. It is recognised that the Framework will be an evolving document and paragraph 1.6 of the Framework refers to the development projects in other areas as opportunity arises. The evidence and analysis section applies to Oxford in general and may assist partner organisations in future grant aid applications.</p> <p>No change to the Framework.</p>

Name/ organisation making comment	Page/para of document comment refers to	Summary of comment	Suggested change to document in response to comment (if needed)
		<p>are more fluid than that and a programme of regeneration needs to recognise it.</p> <p>There should be a formal review process in place to make the framework evolutionary.</p>	<p>It is intended that once adopted, the Framework will be refreshed every 3 years with the supporting Action Plan updated on an annual basis – as set out in Section 1 Introduction</p> <p>No change to the Framework</p>
<p>Filda Abelkec- Lukonjomoi BK LUWO</p>		<p>Organisation can help by opening activities that let people come and get involved - thus motivating and giving reason for getting out and about, learning, sharing, exercising, motivating others and reducing stress.</p> <p>Other organisations that should be involved? Disability access to community centres! Equal opportunities. What plans have you got in place to ensure that a community centre like East Oxford is equipped with access to the upstairs so that anyone who needs may reach the activities going on there – even with their physical disabilities.</p> <p>Education: plans to motivate and encourage hard working students from these deprived areas –who perform well at school – so that they don't slack down and give up – seeing only a dead end after school life. Scholarships to go to better schools.</p>	<p>Need for lift identified in disability audit. Plans prepared and budget allocated. Target date for implementation 09/10.</p> <p>No change to the Framework</p> <p>Issue addressed in Action Plan – People – Low wage levels – support for apprenticeship schemes & Improved family support, healthcare & related services.</p> <p>No change to the Framework</p>
<p>Becci Seaborne Stonham Home Group Ltd</p>		<p>Would like to review the draft before answering fully – sent e-mail chasing comments.</p> <p>Is interested in becoming involved, either as an individual or from my organisation.</p> <p>How to be involved will depend on how things shape up but</p>	<p>Involve Group in further consultation on development of Action Plan where registered social landlords listed in 'lead partner & partners' section</p> <p>No change to the Framework</p>

Name/ organisation making comment	Page/para of document comment refers to	Summary of comment	Suggested change to document in response to comment (if needed)
		being involved in consultations and meetings would be a minimum.	
Ellen Goodwin Life Education Centres Thames Valley		Life Education Centres deliver educational programmes to local primary schools, including drug prevention education. We would like to increase participation in our programmes by visiting more Oxford schools. Drugs and alcohol abuse are often the cause of crime. We would like to be part of Oxford's drugs strategy programme as Life Education's programmes are designed to influence children of the dangers of drugs, alcohol and substance abuse.	Will be involved in the development of the Action Plan as an 'advice organisation' in the 'lead partner & partners' column – relevant section is People – Improved family support, healthcare & related services. No change to the Framework
Consultation meetings			
Partnership and Communities Scrutiny Committee 27.4.09 (Councillor Matt Morton)		Investigate the regeneration opportunities of the City Council in its capacity as landlord of agricultural land. Investigate the development of the film industry in regeneration initiatives as Oxford lacks decent studio facilities.	In the Local Development Framework – land has been identified for regeneration – such as land to the south of Grenoble Road Amend Framework – add reference to culture in last paragraph of section 1.5 'The West End Project', add after section 3.3.1 a new section on the cultural and creative sector, and add to Action Plan – Economy – Growth sectors – an additional action to support growth in the creative and cultural sector.
Oxford Strategic Partnership meeting – 11.6.09	4. Roles of Partners	Comments on the importance of the private sector and the voluntary and community sector. Suggestions to clarify the role and areas of delivery and expertise of the private sector.	Amend Framework – revise wording of role and areas of delivery and expertise column to clarify private sector role and re-order table.
Oxfordshire Learning & Skills Steering Group	Action Plan - Place – continue work on the renaissance of	West End make reference to redevelopment of Oxford and Cherwell Valley College – this reference would be useful for them in bidding for external funding.	Amend Framework - add reference in 'Actions' column

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	the West End Action Plan - People – low educational attainment	Action Plan target on Low Educational Attainment. Change wording relating to gap between worst performing and average to, “improvement of educational outcomes of all schools whilst narrowing the gap between lowest performing and highest performing schools”.	<i>Amend Framework - add suggested wording to ‘target milestones & outcomes’ column</i>
Community and residents’ groups consultation comments			
Chinta Kallie Indian Union, Oxford		Interested in being involved in the development of the framework. Urgent need for places of worship for minority faith groups who hold weekly prayer meetings – mainly over weekends. Community centres take block bookings and difficult to access suitable venues. This isn’t mentioned in the document.	Relates to Action Plan – Place - Increase engagement & participation of black & minority ethnic communities – community mapping exercise. Whilst not a City Council function to provide premises for faith worship, Corporate Plan objective to maintain and secure national ‘VISIBLE’ standard for community organisations. No change to the Framework.
Dr Martin Conway Anglo-Asian Association of Friendship in East Oxford		Our organisation is unlikely to be able to help unless you convene a special meeting of the asian communities. Also contact the Environmental Change Institute of the University of Oxford and the Inter-Faith Council of Oxford. Include issues likely to have a big impact on Oxford 20-30 year ahead - climate change including the impact of flooding and the development of more inter-cultural and inter-faith dimensions – will need to be more open and imaginative in what we think of as our culture.	Invited to community Forum meeting and confirmed attendance. Have consulted Oxford University & a range of faith groups. Tackling climate change forms one of the key objectives of the City Council Corporate Plan and whilst not specifically referred to in the Framework, climate change issues will form part of Action Plan initiatives. Reference to the implementation of the Cultural Strategy is included in the Economy section of the Action Plan – and issue addressed more directly through the Sustainable Community Strategy.

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			No change to the Framework
Paul Cullen Oxford Pedestrians' Association	Action Plan Infrastructure congestion and accessibility – reduce car dependency	<p>Identified the right issues but needs to be development of ways to increase the contribution the streets make to local communities and individual lives. Can help with the development of the Framework with our knowledge on the management of streets.</p> <p>Offer positive support for the development of car sharing clubs. In addition to their widely acknowledged benefits, they also enable those for whom car ownership is unaffordable to have access to a car when needed. Car sharing clubs increase social inclusivity for poorer individuals and households, while enabling the on-street storage of cars – frequently detrimental to the role of the street as a place for social interaction to be reduced.</p>	<p>The City Council's Core Strategy and West End Area Action Plan support the development of car clubs. Amend Framework – add reference to working with local communities to develop car-sharing schemes.</p>
Peter Wilkinson Chair, Rose Hill Tenants' and Residents' Association		<p>Identified the right issues and interested in being involved with the development of the Framework. Already submitted views to Audit Commission and on Core Strategy. Can Council deliver? – no sign of regeneration in Rose Hill yet, only a rebuild of substandard housing.</p>	<p>City Council will work with Association as a key community group in the regeneration of Rose Hill – see Action Plan – Place – ensure local partnerships priorities are evidenced based & effectively shaped by communities/ neighbourhoods. No change to the Framework</p>
Liz Edwards Cutteslowe Community Association		<p>Identified the right issues and interested in being involved with the development of the Framework. Association works directly with local people and knows their needs and concerns. Cutteslowe not identified as an area of deprivation but this area suffers from economic, social and physical hardship.</p>	<p>Whilst the 'Place' section of the Action Plan targets the key areas for regeneration initiatives for the most deprived areas based on evidence, the remainder of the Framework does not exclude deprivation issues throughout the city and is the reason the remainder of the Action plan section is related to themes rather than geographical areas. It is recognised that the Framework will be an evolving document and</p>

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			paragraph 1.6 of the Framework refers to the development projects in other areas including Cutteslowe as the opportunity arises. No change to the Framework.
St Ebbes Tenants' and Residents' Association		Identified the right issues but not interested in being involved with the development of the Framework. Could St Ebbes be included as an area of deprivation – it is quite small but has a significant number of needs.	See comment above for Cutteslowe Community Association.
Dr Rosemary Fennell St Ebbes New Development Residents' Association (SENDRA)		Identified the right issues and interested in being involved with the development of the Framework. SENDRA has a keen interest in the impact of the Westgate rebuilding and the West End Area Action Plan in general. Unclear how the Framework relates to the Oxford Local Plan and the Core Strategy. It is hard to see how you can discuss the three themes chosen unless in the context of the development of the city at large.	Paragraph 2.4 states that the Framework will have a joined up approach with other key policies and strategies including the Core Strategy and the West End Area Action Plan. The Action Plan – 'Infrastructure' section refers to implementation of the West End Area Action Plan. No change to the Framework.
Richard Bryant Bullingdon Community Centre		Interested in being involved with the development of the Framework. Also consult Wood Farm Action Group. Surprised no mention of impact of HMOs on quality of life as too many HMOs in a neighbourhood can undermine the 'social capital' of a locality and works against promoting community cohesion. Other areas of the city such as Wood Farm have relatively high levels of social deprivation/poverty.	Would be included in any consultation relevant to the area as part of the Action Plan – consultation with key community groups. City Council Corporate Plan includes a project to launch an accreditation scheme for landlords in the private rented sector to drive up standards in rental housing by March 2010. On high levels of deprivation/poverty in Wood Farm, see comment above for Cutteslowe Community Association. No change to the Framework.
Mary Hope New Headington Residents' Association		Identified the right issues and interested in being involved with the development of the Framework. Can help by including features in quarterly newsletter delivered free to all households in the area – roads between London & Windmill Roads, Lime Walk & the Nuffield Hospital.	Would be included in any consultation relevant to the area as part of the Action Plan – consultation with key community groups. No change to the Framework

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Chris Lavy Friends of Aristotle Residents'		Identified right issues and happy to be kept informed.	See comment above for New Headington Residents' Association
Clerk to Old Marston Parish Council		Identified the right issues and interested in being involved with the development of the Framework.	See comment above for New Headington Residents' Association
Andrew Burchardt Wolvercote Commoners' Committee		Interested in being involved – have local knowledge to help with consultation. Feel literature is jargonistic and the key themes have some overlap. How does Framework relate to Northern Gateway proposed development and the proposed Wolvercote Mill site development?	Would be included in any consultation relevant to the area as part of the Action Plan – consultation with key community groups. Noted comment about style of document. Development of Northern Gateway site for employment use will provide job opportunities for the local workforce. Some discussions had taken place in the past concerning the redevelopment of the Wolvercote Mill site for use by Oxford University but no current proposals. No change to the Framework.
Wendy Skinner Smith Federation of Allotment Associations		Identified the right issues and interested in being involved with the development of the Framework. Allotment sites are within the regeneration areas – can encourage the Associations to join in initiatives to develop use of allotments for leisure/health/exercise/skills. Also involve Thompson Terrace Allotment Association, Blackbird Leys, Kestrel Crescent & Watlington Road Allotment Association, Barton Fields Allotment Association, Minchery Farm Allotment Association.	Amend Framework - add reference to encouraging use of allotments in Action Plan - People – Improved family support, healthcare & related services Will contact individual associations as appropriate.
Tara Stewart, Fusion – Oxfords Community Arts Agency		Identified the right issues and interested in being involved with the development of the Framework. Fusion delivers participatory arts projects, which can bring people together, provide a creative forum for research & consultation, offer	Public Arts Adviser involves Fusion in appropriate projects – included in Action Plan – Place – increase the number of people who are satisfied with their local area and able/willing to

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		new skills & opportunities, raise aspirations, and improve the physical environment through public art. We have a database of skilled artists experienced in regeneration work which we can involve when appropriate.	participate in local planning and projects – continue to develop community cohesion activities. No change to the Framework
Mrs Rosanne Bostock Oxclean, Oxford Civic Society	Action Plan – Infrastructure Action Plan – People & Place	Interested in being involved – Oxford has fallen behind in infrastructure & is divided socially. Oxclean covers all of Oxford and also has an Anti-litter Campaign for Oxford Schools. Need large swimming pool/sports centre; New Theatre replaced/rebuilt so that it can be a modern theatre for opera/ballet/pop/talent shows plus concerts and large conferences. Better use of Cowley Secondary Schools for retraining and after school sports.	Swimming pool provision in Oxford being investigated as part of Leisure Strategy review. West End Area Action Plan includes proposals for a conference/concert facility. Included in Action Plan – People – improved family support, healthcare & related services and Place. No change to the Framework
Individual Comments			
Paul Issacs Community Development area Manager (Community Centres), Oxford City Council	Section 1.5 existing major regeneration projects – Blackbird Leys	In the Blackbird Leys section it reads: "A district centre would provide a broader range of facilities and services than the existing neighbourhood centre " but it might read better if it says something like " A district centre would provide a broader range of facilities and services than can currently be offered at the existing neighbourhood centre"	Amend Framework - add suggested wording.
Bianca Kerley Jobcentre Plus		I chair the 'Back to Work' group which is a sub-group for the Oxfordshire Learning and Skills Partnership. I would be happy to take forward action to support the worklessness agenda and send you the action plan. A project we are currently working on is the 'Personal Best' training package, which is linked to the Olympics. The	Included in Action Plan – People - as part of 'align basic skills programmes to targeted communities' & addressing low wage levels – reference to Jobcentre Plus back to work working group No change to the Framework

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		package uses the appeal of the London 2012 Games to reach out to communities. We want to target people from deprived areas. The package is aimed at helping unemployed people or those who have little or no qualifications by providing them with a stepping stone into work. (We could also link this to any other Olympic promotion the City may be planning, i.e. pre and post Olympics breaks in Oxford, or transport visitor from Oxford to the games).	
Martin Towers Economic Development Manager Learning & Skills Council	Section 1.1 headline examples 1.2 what is	<p>A robust document that clearly summarised the importance of regeneration to Oxford, and the role partnership working must play to support regeneration. We support the emphasis placed on <i>sustainable</i> regeneration in order to generate true, long-term change. We are pleased that reference is made to the importance of skills as one of the tools available to support successful regeneration programmes and have welcomed the recent engagement of the Council with the LSC's South East Skills Challenge.</p> <p>We note the extensive array of actions proposed that encompass the skills agenda within Oxford city and would welcome further discussions around how these might be best delivered. Some specific comments and observations:</p> <p>would be useful to include some data on adult skills in the city (see point below), including data around sectors</p> <p>under 'improve places' bullet point – recognise value to</p>	<p>The most salient point related to adult skills is the links between low skills, low incomes, poor health and child poverty, which is noted in this section.</p> <p>No change to the Framework.</p> <p><i>Amend Framework – section revised</i></p>

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	<p>regeneration?</p> <p>1.3 why should we invest in regeneration 2nd para</p> <p>1.4 regeneration objectives for Oxford</p> <p>1.7 the current economic climate</p> <p>2.4 other key policies and strategies</p> <p>3.1.2 Housing: affordability and shortage</p> <p>3.2 People</p> <p>3.2.1 mis-match between</p>	<p>employees also</p> <p>may want to place more emphasis upon the <i>relative</i> growth of Oxford City to other area given the difficulties in achieving economic growth in the short-medium term</p> <p>stress the importance of <i>sustainable</i> jobs available at all levels to match the skills and experience of the population and the importance of upskilling, especially for lower skilled jobs where labour market evidence points to continued reduction in demand.</p> <p>crucial section that might benefit from more explicit reference at the introduction of the document.</p> <p>add LSC's Statement of Priorities readingroom.lsc.gov.uk/lsc/National/nationalstatementofpriorities200910-nov08.pdf - which drives LSC funding and policy at the local level</p> <p>would be interesting to note 2008/9 data on house prices and whether Oxford's relative position has changed</p> <p>useful section – could also include data on all benefit claimants, something around forecast employment change, and occupational structures of the Oxford workforce</p>	<p><i>following publication of government guidance and includes reference to creating sustainable places where people want to live and can work</i></p> <p><i>Amend Framework - add additional wording to emphasise Oxfords importance for growth in relation to its hinterland.</i></p> <p><i>Amend Framework – add ‘sustainable’ to first bullet point and include an additional bullet point on ‘upskilling’</i></p> <p><i>Amend Framework - add reference to para 1.7 to introduction</i></p> <p><i>Amend Framework – add reference</i></p> <p><i>Amend Framework – insert updated table showing 2008 figures</i></p> <p>Do not consider additional data on benefit claimants, or occupational structures would add to the analysis of the evidence base and add a lot more tables.</p>

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	<p>labour demand and labour supply</p> <p>3.2.3 Unemployment rates</p>	<p>Labour supply – One of the characteristics of the skills profile in Oxford is the higher proportion of percentage of people with ‘other qualifications’ – data also suggests that proportion of people with level 1 or higher qualifications is lower than for other parts of the county. It’s important to recognise the distinction between residency qualifications and the employer-based qualification profiles (i.e. the impact of commuting)</p> <p>the LSC supported a large (500+ sample) employer skills survey in Oxfordshire in 2008 which we would be pleased to share – in any case the 2007 National Employer Skills Survey should be used as the most recent survey (again we can access this for you) .</p> <p>suggest reference to the <i>relevance</i> of skills to local employer need in the context of the emboldened action. The current economic climate also emphasises the significance of multi-skilling which applies at all skill levels. Economic activity data source here is 2001 which provides detailed demographic breakdowns – suggest using more general, but current data for overall figures</p> <p>again old data – both claimant count and Labour Force Survey data could be used to provide current data – including recent large upturns in unemployment numbers – targets could be set on a relative performance basis</p>	<p><i>Amend Framework – add paragraph at end of labour supply section on forecast employment change.</i></p> <p><i>Amend Framework – add additional sentence and amend wording of first paragraph of Labour supply section to reflect residency and the higher proportion of people with ‘other qualifications’ in Oxford.</i></p> <p><i>Amend Framework – replace evidence from the 2005 National Employer Skills Survey with evidence from a survey commissioned the Oxfordshire Economic Partnership – Oxfordshire Employer Skills Research, Step Ahead Research Limited 2008</i></p> <p>The demographic breakdowns are required to show the disparity in economic activity levels between different groups. Current economic activity data are survey estimates subject to wide confidence intervals at a district level.</p> <p><i>Amend Framework – add reference to improving the skills of adults to meet the needs of employers</i></p> <p>The demographic breakdowns are required as above, and this necessitates old data. However, should include information on upturns in recent unemployment.</p> <p><i>Amend Framework – add at end of 3.2.3 on</i></p>

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	<p>3.2.5 Deprived areas</p> <p>4.1 Key Partners – Learning and Skills Council</p> <p>4.1 Key Partners – universities and colleges</p> <p>Action Plan – Place – ensure local</p>	<p>cross reference skills section with labour supply updated data could be used for the 2001 table</p> <p>important point is around learning opportunities for those residing in the areas of greatest deprivation – provision will not always be <i>in</i> these areas. ‘Opportunities’ will include funding, guidance, cross agency support (e.g. co-ordinating with Jobcentre Plus initiatives) as well as formal learning engagement. It’s also important to include re-skilling as well as upskilling. Given the timescales for this document, might also want to reference LSC successor organisations notably the Skills Funding Agency - which will be launched in April 2010 and the National Apprenticeship Service, already launched.</p> <p>It’s not clear whether ‘universities and colleges’ distinguishes further education colleges – suggest they should be explicitly referenced.</p> <p>include action around collecting evidence to support regeneration policy</p>	<p><i>unemployment rates – information on unemployment nationally and in Oxford using Jobseeker’s Allowance claimants</i></p> <p><i>Amend Framework – replace first paragraph of ‘Labour supply’ section with first paragraph and table from paragraph 3.2.5.</i> No change on data source. Resident qualifications for population excluding students has been analysed, as student population skews qualifications of working age population.</p> <p><i>Amend Framework – add reference to learning opportunities for those residing in the areas of highest levels of deprivation; add reference to reskilling; add reference to Skills Funding Agency from 2010 and National Apprenticeship Service.</i></p> <p>Note scope of opportunities and will work with the LSC on development of these areas.</p> <p><i>Amend Framework – add reference to further education colleges</i></p> <p>Introduction explains that Framework will be refreshed every three years and this will include an update of evidence to support regeneration</p>

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	<p>partnership priorities are evidenced based & effectively shaped by communities/ neighbourhood</p> <p>Action Plan – Place - strategy - utilising learning</p> <p>Action Plan – People – people in below average economic activity rates amongst disadvantaged groups</p>	<p>LSC not referenced</p> <p>would be helpful to have a discussion between the City Council, Oxfordshire Economic Partnership, the LSC and the FE sector to ensure there is agreement around these activities, partnership involvement, and how actions might be measured. Note NVQ2/3 on first action are not basic skills</p>	<p>policy. No change to the Framework</p> <p><i>Amend Framework – add reference to Learning and Skills Council</i></p> <p>Welcome discussions and seek agreement on programmes in partnership. No change to the Framework</p>
Lindsay Tift Regeneration Manager Homes & Communities Agency (HCA)	Action Plan Infrastructure – insufficient supply of market and affordable housing	HCA supports content and document provides good framework for the Council to work with partners. Support ref to HCA being lead partner in delivery of regeneration of Barton & Northway estates	No change to the Framework

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	<p>4.1 Key Partners</p> <p>Action Plan - Place – West End issue</p> <p>Action Plan Infrastructure – insufficient supply of market and affordable housing</p>	<p>support identification of HCA role & consider Good Design should be included on list of the HCA's expertise and delivery.</p> <p>Consider there are some additional areas where HCA could assist the Council as a partner: - continue work on the renaissance of the West End. Although only a minor involvement to date, this position may change as the project progresses, so welcome opportunity to be identified as a partner. - insufficient supply of market and affordable housing Strategy – deliver agreed recommendations of Oxford Strategic Partnership's Housing Select Committee</p> <p>Strategy - creation of Local Housing Company should be revised to read 'Creation of a Local Delivery Vehicle ie a Local Housing Company' and add HCA.</p> <p>Strategy - estate based renewal providing enhanced facilities and amenities to further contribute a further sense of place</p>	<p><i>Amend Framework – add good design to 'housing' bullet point</i></p> <p><i>Amend Framework – add reference to HCA in 'lead partner & partners' column</i></p> <p><i>Amend Framework – add reference to HCA in 'lead partner & partners' column</i></p> <p><i>Amend Framework – add suggested wording to 'strategy' column and add reference to HCA in 'lead partner & partners' column</i></p> <p><i>Amend Framework – add reference to HCA in 'lead partner & partners' column</i></p>
Jackie Wilderspin Oxfordshire PCT		<p>I am very happy with the input we have had so far and have little to add at this stage in terms of high-level descriptions of the actions listed. I feel I made quite a big contribution for an earlier draft on plans the PCT would need to deliver – especially under the “people” section.</p> <p>Part of the reason I have been distracted from a more timely response to you is that I have been working with colleagues on a major review of evidence of effectiveness across all</p>	<p>Discussions taking place on how to work with '5 Chiefs' and integrate this work into the overall Framework. No change to the Framework</p>

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		<p>aspects of regeneration. I have attached the framework we have used for the document so you can see the topics we hope will be covered in the final version of the document. This is in preparation for the meeting Jonathan will be having with the “5 Chiefs” on 18th May where we hope decisions will be made on the structure and way forward for this work in the City and Banbury. I am also preparing a summary of “what works” which I hope will be useful in the further development of the action plans in your Framework.</p>	
<p>Rex Knight Oxford Brookes University</p>		<p>As a major employer in the city, and a major contributor to the knowledge economy, we welcome the development of a Regeneration Framework. While the heritage of the city, and its environment, are precious assets, this must be balanced with new growth and development if the city is to retain its vitality and success, and the areas where there are problems need to be addressed. The Regeneration Framework is a very helpful contribution to ensuring the future prosperity and wellbeing of the communities of Oxford.</p> <p>Following comments are not necessarily for inclusion in the document, but to indicate areas where we would strongly support elements of the Framework, and also elements where we think that we could make a direct contribution.</p> <p>Housing. As a major employer, we would strongly endorse the view that Oxford needs more houses. The lack of affordable housing in Oxford, with prices beyond the reach of even academic staff, is a problem for us in recruitment and retention, and also makes it very difficult for us to meet our aspirations for sustainability.</p>	<p>The Framework makes strong reference to the shortage and affordability of housing in Oxford and existing regeneration projects in Barton and Rose Hill have affordable housing delivery at their core. New regeneration projects will also have housing at their core. No change to the Framework</p>

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	<p>4.1 Key Partners – universities & colleges</p> <p>3.3.2 Business start-up and survival rates & Action Plan</p>	<p>Orbital bus routes. We would strongly support the establishment of routes that do not require changing buses in the city centre, from the point of view of access for visitors and staff and students. Other priorities for us would be routes from the Water Eaton Park and Ride, and from Bicester and Abingdon.</p> <p>The section does not really do justice to the breadth and depth of actual and potential contributions which we might make in delivering the Framework. The message perhaps is that we both need to give more attention to understanding where we can work together. The points below illustrate some areas mentioned in the Framework, where we are making a contribution, and could perhaps do more:</p> <p>Tourism. The University's Department of Hospitality, Leisure, and Tourism Management (HLTM) have expertise which could be used to more effect with colleagues in the city. We have just appointed a new Dean of Business, within which HLTM sits, and his personal research and teaching background is in tourism, so I am sure he would be pleased to discuss potential collaboration once he is in post. We also have one of the leading Schools of the Built Environment in the UK, with expertise in planning, architecture, urban design and sustainability which is relevant to tourism, and the development of the public realm in Oxford.</p> <p>Business start-ups. The Business Futures Division of our Business School has a track record of providing business support which has had a measurable impact on the growth and survival rate of start-ups. This is another area where we</p>	<p>Included in Action Plan – infrastructure – congestion and accessibility – is reference to improving the availability and frequency of bus services to deprived communities. The City Council's Core Strategy supports the further development of an orbital bus network. No change to the Framework</p> <p>City Council welcomes opportunity to discuss potential collaboration projects. Amend Framework – add Oxford Brookes University to Action Plan - Economy – Improve Visitor Experience.</p> <p>Follow up with discussions with University on support for business start-ups. Involvement included in Action Plan – Economy – supporting local businesses</p>

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	Action Plan	<p>might be able to work with other partners on the strategic objectives you have identified.</p> <p>Education. As you know, we are a co-sponsor of the Oxford Academy. Our Westminster Institute of Education has the highest Ofsted inspection ratings for all of its teacher training provision, and has excellent relationships with the County and school in the region.</p> <p>Health. Our School of Health and Social Care provides trained nurses, physiotherapists, and occupational therapists for the city's health services, as well as continuing professional development for a wide range of staff. We have been engaged in work on reducing health inequalities in the city.</p> <p>Historically, the message we have generally had from the city is that anything more than very modest growth by Oxford Brookes is unwelcome, and something to be constrained through planning policy. If the city is prepared to take a more positive view of the University, we would be pleased to engage in discussion about the potential for growth and development, and the support we would need for the consolidation and development of our Headington campus.</p> <p>Finally, I have a comment on process. The outline action plan covers some 24 pages. The format is very crisp, with clear objectives and timescales, but nonetheless the number of objectives is daunting, and I suspect will be difficult to monitor and manage. I wonder whether a process of prioritising objectives, as well as indicating timescales, might help to make the achievement of the key actions more manageable.</p>	<p>No change to the Framework</p> <p>Amend Framework - add Oxford Brookes University to Action Plan – People – Low Educational Attainment. Universities already included in Action Plan – Economy – enterprise, education & promotion</p> <p>This is clearly supporting the part of the Action Plan – People – improved family support, healthcare & related services – services for treatment & health improvement. No change to the Framework</p> <p>Oxford Brookes University is expecting a 1% increase in undergraduate students year on year. The future growth and development of the university is being discussed as part of the City Council Core Strategy Examination by an independent inspector. No change to the Framework.</p> <p>Action Plan does include timeframes for each action. Noted comment on objectives. No change to the Framework.</p>

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Paul Wolf East Oxford Action Charity		<p>East Oxford Action Charity has taken on responsibility for the Carnival in the Park in 2009 and Cowley Road Carnival in 2010 (as a legacy of the East Oxford Action SRB programme). Want to engage with the wider community in Oxford that would benefit from festival and cultural activities including the estates highlighted in the framework. – and currently formulating proposals with Pegasus Theatre.</p> <p>Welcome opportunity to be linked to the development of the framework during the consultation process to ensure that this aspect of the work can be taken forward effectively.</p>	<p>Links to Action Plan – Place – community participation, morale & confidence – continue & develop community cohesion activities</p> <p><i>Amend Framework – add reference to culture in last paragraph of section 1.5 ‘The West End Project’, add after section 3.3.1 a new section on the cultural and creative sector, and add to Action Plan – Place – Community participation, morale and confidence – reference to community arts groups on developing community cohesion activities & Action Plan - Economy – Growth sectors – an additional action to support growth in the creative and cultural sector.</i></p>
The Westgate Partnership (Nathaniel Lichfield and Partners)		<p>The Westgate Partnership plays an active role in contributing to the future development proposals for the West End with the planned redevelopment of the Westgate Centre.</p> <p>The Westgate Partnership considers the issues identified in the Framework are sufficient to meet the regeneration objectives. As these objectives are fairly broad and non-specific, the Partnership would welcome more targeted and achievable goals being developed with key indicators for which the objectives can be measured against.</p> <p>The Partnership welcomes the opportunity to be involved in the development of the framework, has extensive private sector experience and could assist in driving forward development and where possible providing advice on emerging regeneration initiatives.</p>	<p>Involvement of West End Partnership included in Action Plan – Place section</p> <p>Further discussion to take place on more targeted and achievable goals with the Partnership.</p> <p>No change to the Framework.</p>

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		<p>The Partnership supports and welcomes the identification of the role of the redevelopment of the Westgate Centre in capturing additional spend from increased shopping trips and creation of new jobs in retail and customer services.</p>	<p>Included in Action Plan – People – people in below average economic activity rates amongst disadvantaged groups – develop retail skills programme to link to emerging West End development. No change to the Framework</p>
Councillor Jean Fooks		<p>I think it is no secret that deprivation and poor educational attainment go hand in hand – we have to face up to the connection, as some children in Oxford do very well indeed and should not be tarred with the accusation that they are not doing well.</p> <p>No mention of the ‘pockets’ eg Cutteslowe. I have figures now from the County Council, which show the concentration of NEETs in Cutteslowe, Waterways and Marston. There are related crime issues and anti-social behaviour, yet we are ignored when it comes to funding or support.</p> <p>The mismatch between housing and population is not as clear as stated. How has the population in 2016 been estimated? Does it assume that no one decides to live outside Oxford if they cannot get a home in the city? Is it</p>	<p>Noted comment.</p> <p>Whilst the ‘Place’ section of the Action Plan targets the key areas for regeneration initiatives for the most deprived areas based on evidence, the remainder of the Framework does not exclude deprivation issues throughout the city and is the reason the remainder of the Action plan section is related to themes rather than geographical areas. It is recognised that the Framework will be an evolving document and paragraph 1.6 of the Framework refers to the development projects in other areas including Cutteslowe as the opportunity arises. No change to the Framework.</p> <p>The National Statistics estimate ‘is produced by assuming that recent trends in population growth (by births, deaths and migration) will continue into the future’. Therefore this projection makes</p>

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		<p>really based on the assumption that people will just crowd into existing accommodation? That seems unreasonable to me. We need to be looking at Oxfordshire for housing provision and examine just how this projected population increase will happen. Encouraging more jobs in the city will not help.</p> <p>And health and wealth correlate everywhere, not just in Oxford. It is simplistic to say that life expectancy is related to the area- it is related to the life style and the poverty, or wealth, of the people concerned.</p>	<p>no assumption about the amount of housing there may or may not be in the future. The City Council is working with the new Spatial Planning and Infrastructure Partnership and this group will be considering housing provision across the County.</p> <p>No change to the Framework.</p> <p>In the document, a correlation is demonstrated between the proportion of people with no qualifications and average life expectancy.</p> <p>No change to the Framework.</p>
Peter Thompson Summertown	1.1 Headline examples 1.2	<p>The statistics quoted for population, and population growth are confusing; two different growth predictions are provided, but neither is discussed in relation to the estimated current population of 151,000.</p> <p>The effect of high house prices in leading to inward-commuting would, logically, suggest that more employment should be <u>discouraged</u>; if this considered not to be the case, the apparent illogicality requires explanation.</p> <p>Regeneration definition and the statements of its aims and objectives should form the basis for explaining the identification of all the specific regeneration areas. This is not</p>	<p>The end of the headline examples box explains that further data and evidence is referred to in section 3. Section 3.1.1 (Population: growth vs city capacity) gives a detailed explanation and explores and explains the statistics.</p> <p>No change to the Framework.</p> <p>The point is highlighting the difficulties resulting in high house prices in the city. The importance of employment in the city has several references in the document (sections 3.1.3, 3.2.3 and 3.3). The balance of homes and employment has been debated at the Core Strategy Examination in Public.</p> <p>No change to the Framework.</p> <p>Definition and statements are based on government guidance.</p> <p>No change to the Framework.</p>

Name/ organisation making comment	Page/para of document comment refers to	Summary of comment	Suggested change to document in response to comment (if needed)
		<p>always done adequately, if at all.</p> <p>The regeneration objective of reducing inequality between citizens is referred to, but given little subsequent discussion, let alone any description of positive steps to achieve it.</p> <p>The objective of engaging with the community is admirable, but the track record of the City Council is very poor, so more specific discussion of how this might be pursued should be provided. Which 'communities' need to be engaged with, for each specific regeneration project should be identified; examples of how engagement might be carried out would add credibility to the Framework. The targeting of the community to develop proposals collaboratively, is likely to be much more fruitful than a top-down approach.</p> <p>The assertion that "<i>renaissance is not just about the redevelopment of land and property</i>" is not substantiated by the descriptions of the actual initiatives constituting the Framework. This is unhelpful in promoting the understanding that regeneration constitutes much more than simply building, especially of industrial premises.</p> <p>There is a chronic shortage of affordable housing in Oxford, partly (principally?) caused by wealth inequality but very little description of any positive steps to address it. Whilst it may be inferred that price reductions in 'market housing' would be desirable, there is no mention of the recent reporting (by Fitch Ratings) that the average existing mortgage on residential property within Oxford is £11,000 higher than the</p>	<p>The Framework explores and explains a number of explicit inequalities (sections 3.2.2 – 3.2.5) and the Action Plan - People – details a number of issues, strategies and actions to address these inequalities. No change to the Framework.</p> <p>Action Plan sets out the partner groups involved in each activity & does include community involvement. Very broad engagement was undertaken in developing the Framework as demonstrated by the range of groups involved in the consultation (see Appendix 2) No change to the Framework.</p> <p>The evidence base and particularly the Action Plan include sections to address social and economic regeneration. No change to the Framework.</p> <p>Section 3.1.2 'Housing: affordability and shortage' outlines the problem with clear data and makes reference to the report and recommendations of the Oxford Strategic Partnerships Affordable Housing Select Committee. The Action Plan – Infrastructure – identifies the issue of 'Insufficient supply of</p>

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	1.6 1.5 and Action Plan People section	<p>current value of the property on which it is secured. Any significant further reduction in house prices would clearly cause widespread financial disaster. The key housing issue can thus only be properly addressed (at the local level) by some form of subsidised housing provision. The Draft Regeneration Framework fails to make this point.</p> <p>Future regeneration projects: should be developed <u>only</u>, not <u>particularly</u> where evidence-based needs are identified, though they should be developed <u>always</u> when such needs are identified?</p> <p>West End - no discussion about anything except redevelopment at this location. At Barton & Rose Hill the proposals amount to no more than house building, hardly 'regeneration'. At Wood Farm the only committed action appears to be the reconstruction of two schools, by the education authority, and the 'possibility' of community and medical centres.</p> <p>Northern Gateway proposals are, conditional on the adoption</p>	<p>market and affordable housing' and details a number of strategies and actions to address this issue. The June 2009 report by Fitch Ratings estimates that 8.7% of residential mortgage borrowers in Oxford are in negative equity, and that the average level of negative equity among these borrowers is £11,000. Thus the majority of borrowers are not in negative equity, and the proportion of borrowers in Oxford in negative equity is estimated to be slightly lower than the UK average of 10%. Whilst the growing number of borrowers in negative equity will have an impact on the housing market, the Fitch Ratings report suggests that <i>"prime borrowers are unlikely to default just because their house is worth less than the value of the mortgage over that house"</i>.</p> <p>Future regeneration projects will be developed not just on geographical need but to address all issues of deprivation. No change to the Framework.</p> <p>West End Area Action Plan was adopted in June 2008 following independent examination and main objective was to set a framework for the regeneration of the West End. Barton Area Action Plan being developed and regeneration schemes for other areas will improve physical social and employment opportunities. No change to the Framework.</p> <p>The Northern Gateway is allocated in the Core</p>

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		<p>of the Core Strategy and a specific Area Action Plan. Northern Gateway does not conform to the criteria of a regeneration area. It isn't in an area of socio-economic deprivation and all the existing businesses are thriving. There is under-utilised land, but it does provide welcome green space. If the fire, ambulance and police services were re-located to this area, releasing opportunity for redevelopment elsewhere in the city centre it would mean these facilities would be 4 miles away from the city centre. There is no evidence that a further business park can, or needs to contribute to any regeneration strategy for the city because:</p> <ul style="list-style-type: none"> • there is already an imbalance in the city, between jobs and homes; the provision of more jobs can only stimulate the existing large net commuting inflow; • The Northern Gateway site lies at the furthest possible extremity of the city from any of the other identified regeneration areas, or centres of the greatest deprivation; • Cross-city, or orbital public transport systems are notoriously poor, not to mention expensive; • The proposal for construction of a new train station at Water Eaton is 1½ miles away, with no direct public transport services; • The creation of jobs here would never contribute to the alleviation of deprivation in any of the areas where it is required; • There would be no release of sites elsewhere to meet more pressing needs, e.g. housing; • Traffic congestion on all the roads in the vicinity of the site is already severe, new development would require 	<p>Strategy as a strategic location to provide a modern employment-led site. This will be delivered through an Area Action Plan (AAP), which aims to commence in the Autumn. The Northern Gateway AAP will provide a framework for the master planning of the area and whilst the principal development opportunities are on the 'safeguarded land', adjacent sites, such as the service area and possibly the Park and Ride offer potential regeneration opportunities. The relocation of the emergency services to the Northern Gateway Area does also bring opportunities for the regeneration of their existing sites within the city centre.</p> <p>No change to the Framework.</p>

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		<p>new access points but no proposals for remedies;</p> <ul style="list-style-type: none"> • The local residents, local City Councillors, and local MP are all staunchly opposed to the current commercial development proposals for the Northern Gateway on all of the grounds cited above; to proceed would thus fly completely in the face of the fundamental aim of community engagement with regeneration projects 	

Regeneration Forum

14/07/2009

Attendees:

Peter Wilkinson, Rose Hill Tenants and Residents' Association
Richard Bryant, Bullingdon Community Association
Dr Martin Conway, Anglo Asian Association
Betty Ebanja, Wolvercote Commoners Association
Tony Joyce, Oxford Civic Society
Peter Thompson, Oxford Civic Society
Paul Woolf, East Oxford Action Charity
Mel Barrett, Executive Director, OCC
Councillor Antonia Bance
Angela Cristofoli, Communities and Neighbourhoods Manager, OCC
Kaylee McEntaggart, Communities and Neighbourhoods Support Officer, OCC
Val Johnson, Corporate Manager, OCC

Discussion:

Objected to using the term 'social deprivation' as people in such areas may not feel deprived. Would prefer use of terms such as 'low income'.

Agrees that the regeneration priorities are as listed in the document, but there are many disadvantaged areas outside of these areas e.g. Peat Moors, Wood Farm, but these have scarcely been recognised over the years.
The impact of Homes in Multiple-Occupation in these areas has a negative impact on local communities and mitigates against community cohesion. This raises planning issues that are not really addressed in the document as well as environmental and community cohesion issues.

It is notable that the areas of deprivation are all around the edge of the city. Within some of the major employers e.g. car industry – not many of their workers are actually drawn from these areas.
Attempts to get areas of city to join in with other areas events is difficult and takes a lot of work and resource to visit areas across the city. Possibly more could be done more through schools.

Should be noted that across the city, many young people. Need to involve them in consultation

Response – City is hosting Oxfordshire YP Parliament in September – will be consulting them on the regeneration forum.

Majority of teachers working at schools in BBL don't live in BBL. Hence there is very little by way of after school activities and also they are not often involved in the local community.

Young People – 30% of residents are under 19. We need community activities as part of the regeneration – it is not just about houses.
Complex problems associated with regeneration. Need to operate across boundaries especially when dealing with areas of deprivation. Sociological analysis of data is needed as well.

County Council – has one of the lowest spending across the country in youth provision.

Who is the document aimed at? 80+ pages is too much information. Needs succinctness for the community.

- Building infrastructure is the main emphasis of the document. It's all about building at the moment.
- Northern Gateway – not mentioned - referred to as a development. Need more about how other agencies contribute to regeneration etc.

Response – the Framework is for consultation and trying to get other agencies to link in e.g. County, Regional Development Agency. To demonstrate to partners the need for investment – need to include evidence. OCC has been awarded a pilot Housing scheme for Barton one of only 3 in SE region out of 74 authorities. However there is a need to balance with what happens on the ground – may need different versions of the Framework as to who we are engaging with and why. Want local people and community groups to shape the plan, and currently that is why there is so little detail in action plans. The targets and outcomes can then be developed with the community so that the plan is really connected to communities.

At present there is the examination of the core strategy – the consultation has been a 'disaster' despite planning officers saying it did involve the community.

Agrees there has been a lack of consultation on core strategy.

Need to be talking about the human face of regeneration –need to raise educational achievement. Good example – Rose Hill Community Event. Don't reinvent the wheel; build upon things already going on.

Need to be very patient with development and establishment of events etc and getting people involved. It can take several years.

Need to provide more jobs in the City for those unemployed. If Northern Gateway provides jobs there are not necessarily the skills in city to do this, so inward migration from outlying areas or further afield. .

Response – Not want to see just high tech jobs but the City has a role to get information on jobs out to people in estates etc. This opens the pool to a wider group – need to skill people up through job centres etc. so that local people are ready for future work/industry developments

Developers / Employers – currently cannot fill from employment pool locally.

Response - Developers / Employers – in the past they have not always thought through the benefits of employing local people. It is a challenge for us to change this and also think about transport issues for people to get to jobs and support upskilling.

How to get Northern Gateway from Rose Hill? It would take at least 2 buses. Need more local employment as few buses go round the City.

Northern Gateway is far from new regeneration areas in city e.g. where housing would be – other end of City.

Universities – there is a social divide to overcome. Need to develop pride in the City, not just a poor relation to universities.

Mel – Summary

- Need to ensure we connect to people
- Relate to local communities in local plans
- How to convey what this is about (engagement medium)
- People who are passionate about how City develops – welcome this.
- Participation and engagement across the City is important

Appendix 6

Risk Register

Risk Score **Impact Score:** 1 =Insignificant; 2 = Minor; 3 = Moderate; 4 = Major; 5 = Catastrophic **Probability Score:** 1 = Rare; 2 = Unlikely; 3 = Possible; 4 = Likely; 5 = Almost Certain

No.	Risk Description Link to Corporate Obj	Gross Risk		Cause of Risk	Mitigation	Net Risk		Further Management of Risk: Transfer/Accept/Reduce/Avoid		Monitoring Effectiveness				Current Risk	
		I	P			I	P	Action:	Outcome required:	Q 1	Q 2	Q 3	Q 4	I	P
					Mitigating Control: Level of Effectiveness: (HML)			Action: Action Owner:	Outcome required: Milestone Date:	⊗	⊗	⊗	⊗		
								Mitigating Control: Control Owner:		⊕	⊕	⊕	⊕		
1	Failure to deliver the regeneration actions in the Action Plan means objectives and targets in Corporate Plan are not achieved	3	3	Proposed actions in Action Plan are not effectively project managed	Mitigating Control: Annual reports to committees updating action plan with progress made. Level of Effectiveness: M	2	2	Action: Accept Action Owner: Michael Crofton-Briggs Mitigating Control: Control Owner:	Outcome required: Milestone Date:						

